PART A

Community Hospitals – Protocol for covering short notice staffing pressures

rd: de: ft date: rt time:	— Nurse	notice staff absence (Bank unable to fill a	requested shift (at lea	ast 24hr notice given) xisting resources (detail
ish time:				
Staff gap identified at short notice REVIEW NEED: Can the activity/dependency be covered by the existing staffing level and skill mix.	e	YES		Assess & note risks overleaf.
NO				
2. REVIEW OFF DUTY: Can staff be re-rostered to cover gap?		YES		Assess using Risk Evaluation Form
3. OFFER OWN STAFF ADDITIONAL HOUR	25:			
Nurse in charge offers hours to: A. staff on shift who may be available. B. staff who can be contacted at home. Shift covered?		YES		If creates a shortfa at a later date note overleaf.
NO 4. CONTRACTED AGENCY: Ask Nurse Bank	to book			Note action and
CONTRACTED AGENCY. Contracted Agency Staff available?		YES		any risks overlea
5. CONTACT SN/OCN: Is there spare staffing capacity in Community Hos	pitals?	YES		Note action and any risks overlea
NO		<i>y</i> L	CN/OCM no	ntes
8. REVIEW ACTIVITY: Refer to SN/OCM for Management Review.	Senior		action and ri	
Completed by: Signed:		Date:		
RETURN COMPLETED FORM TO Nursi	ing services, W	estgrove, Melrose		

Risk Evaluation Form

Risi	k Identified	Level of	Personnel	Actions Taken
		Risk	informed	
	Inability to monitor patient adequately	Very high		
	Increased likelihood of fundamental care and dignity compromised	High		
	Decreased ability to meet complex health care needs	High		
	Lack of clarity re who is responsible	High		
	Possible delays in treatment	Very high		
	Inappropriate skills mix	High		
	Inadequate staff with knowledge and skills	Very high		
	Inadequate numbers of staff with appropriate knowledge and skills	Very high		
	Increased fatigue	High		
	Increased stress levels	Very high		
	Increased sickness/absence	Very high		
	Increased likelihood of errors	Very high		
	Potencial for increase in drug errors	Very high		
	Miss reading of results	High		
	Inadequate communication	High		
	Record keeping inadequate	High		
	Decreased staff availability to escort patients during transfer	Very high		

Risk Evaluation Form (continued)

Risk Identified	Level of	Personnel	Actions taken
	Risk	Informed	,
Requirement to readjust staffing levels	High		
Requirement to readjust admission criteria	High		
Increased delays in treatment	Very high		
Reduced capacity to deal with resuscitation	High		
Unable to meet specialist skills requirement i.e. Minor Injuries	Very high		
Unable to maintain services locally e. g. Day Hospital	Very high		
No registered nurse on duty	High		
		,	
Completed by Nurse in	n charge	•••••	

August 2006

Protocol for Covering Short Notice Absence

SECTION A

In the event that Senior Nurse/On Call Manager has been unable to resolve staff shortages in the wards /departments resulting in potential risk to patients and/or staff, the following action will be taken.

Review Activity: - Senior Nurse or Nurse P&CS	On Call Manager review ward activity with General Manager/Lead
1.1 What are the risks	***************************************
1.2 What is the level of risk	
1.3 What actions can be taken	
	Resolved — Fes - record action overleaf
	General Manager/ /on call manager refer to Board Director on call with recommendation

SECTION B

Consideration needs to be given by Board Director as follows;

- 1. How will patient safety be affected?
- 2. How will quality of care be affected?
- 3. What would be the impact on organisational imperatives (eg. Close Minor Injury Units/Day Hospitals)
- 4. What would be the impact on A4C timescales?
- 5. What arrangements are there for managing patients in other ways (e.g. BGH, divert to other Health Board)?

Options - Such as

Action Taken - (see over)

- 1. Accept risk
- 2. Cancel elective patients
- 3. Close beds / ward
- 4. Divert emergencies to other Boards
- 5. Book non contract agency

Discussed with:			
Recommendation:			
Sign	ature of person completing form:	Title:	Date
Plea	se send a copy of this form to the Senior Nurse. Westerd	ove, Clinical Off	ice BGH and the

relevant Board Director if section B has been actioned

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Summary of actions	s taken	
Signature		Title
Please send a copy of the Office BGH and the rel	his form to the Senio levant Board Directo	or Nurse, Westgrove, Clinical or if section B has been actioned

Date:.....