

Borders NHS Board**EAST WEST BRIG MITIGATION WORKS****Aim**

The aim of this paper is to update the Board on mitigation works identified to address the risks associated with the mental health rehabilitation inpatient services remaining on the East/West Brig site in Galashiels following the Board decision to stop the planned move to Crumhaugh in Hawick. The Board is asked to approve that the work is progressed and funded from the capital plan.

Background

The Board considered and approved a Business Case in July 2015 to relocate the Mental Health Rehabilitation Service from its current site at Galavale in Galashiels to Crumhaugh House in Hawick. One of the key drivers for this original Business Case was the stated safety concerns around the Galavale site.

These were outlined in the Business Case as being:

- The East Brig building is arranged over two floors which results in challenges to effective patient observation and also presents difficulties for patients with physical frailties.
- The inpatient accommodation is divided between three buildings; West Brig is in a separate building to East Brig and the physiotherapy treatment room and gym are provided within the main Galavale building.
- East Brig has narrow corridors which do not meet current standards for effective prevention and management of aggression & violence; they also create noise reverberation which is an issue within the building.

However in January 2017 the Board received a paper from the Mental Health Service which noted that in the time that has passed since the options appraisal process was carried out the situation had changed considerably and Crumhaugh was no longer considered to be the best option for relocation. The service was confident that with some investment, the East Brig ward could manage the risks identified, in order to remain on the Galavale site safely. The level of this investment and time scale required was still being assessed at that time, however it was reported to be minimal.

The Board approved the request by the Mental Health Service to stop the relocation and asked that some work was undertaken to assess what mitigations could be carried out on the site and what the associated costs would be.

Assessment

The scoping works have been completed, following meetings with the Mental Health Service, Risk Health and Safety and Partnership. In addition the risk register has been updated and the service has prioritised the following risks which need to be addressed with the mitigation work:

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| 1. Review permanent ligature points |
| 2. Inadequate number of alarms and blind spots remain within the ward |
| 3. External CCTV camera system to be reviewed to ensure all exit points are covered. |
| 4. No mirrors in place at stairwell to reduce blind corners |
| 5. Boiler and heating system unreliable |
| 6. Gym space for patient use- (in another building) - not linked to alarm system in East Brig |
| 7. Poor external lighting on the site- surrounding building/ other buildings on site/ access to car park for staff. |

The costs and works to address these risks are detailed below:

| Risk | Action | Costs |
|------------------------------|---|-----------------|
| 1. Permanent Ligature Points | Change of Doors | £31,200 |
| | Change of ironmongery | £12,000 |
| | Anti Ligature Curtain tracks | £6,000 |
| | Anti Ligature Lighting | £30,000 |
| | Anti Ligature Radiator covers | £7,200 |
| 2. Alarm System | Additional Alarm Fobs – 25 additional fobs | £4,200 |
| | Gymnasium - Installation of a standalone alarm system (no current provision in this area) | £4,200 |
| 3. External CCTV | Installation of additional Cameras and equipment | £3,000 |
| 4. Mirrors | Installation of 4 mirrors within the two stairwells | £1,200 |
| 5. Boiler and Heating | Change of existing boiler – single boiler | £12,000 |
| 6. External Lighting | Installation of additional external lights | £4,200 |
| | Total (including VAT) | £115,200 |

The Clinical Team and the General Manager for the Mental Health service have agreed that the above risks are the priority for the site.

The general backlog maintenance for the site as reported below will not be addressed by the mitigation work:

- Decoration of the facility (Internal) - £25,000
- Decoration of the facility (External) - £2,300
- Installation of new floorings - £29,000
- Repair / Replacement of Showers (both Levels) - £68,000

The estates rolling and PAMS and State of the Estate prioritised programmes are the Board's funding mechanism to support backlog requirements.

Summary

The additional work is requested to mitigate the risks associated with the mental health rehabilitation inpatient services remaining on the East/West Brig site in Galashiels following the Board decision to stop the planned move to Crumhaugh in Hawick.

A schedule of works has been agreed by the Clinical Team and the General Manager for the Mental Health Service at a cost of £115,200.

The Boards current year capital plan resource is limited and approval of the required works will reduce the level of funding available from the original East/West Brig scheme which has been transferred to support investment in IM&T.

Recommendation

The Board is asked to:

- **Approve** the mitigation works identified to address the risks associated with the mental health rehabilitation inpatient services remaining on the East/West Brig site in Galashiels following the Board decision to stop the planned move to Crumhaugh in Hawick.
- **Approve** the allocation of funding from the 2017/18 Capital Plan to cover the costs of the required works, estimated at £115,200.

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| Policy/Strategy Implications | In line with Capital Governance |
| Consultation | The Mental Health Clinical Team |
| Consultation with Professional Committees | N/A |
| Risk Assessment | Feedback of risks from Risk Health & Safety walk round with required actions included in report |
| Compliance with Board Policy requirements on Equality and Diversity | N/A |
| Resource/Staffing Implications | Communications will take place following Board approval of the recommendations made in this paper |

Approved by

| Name | Designation | Name | Designation |
|--------------|--|------|-------------|
| Carol Gillie | Director of Finance, Procurement, Estates & Facilities | | |

Author(s)

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