

Last winter ...

- Need winter surge; last winter unprecedented
- High levels of delayed patients
 - even with Crawwood
- High numbers of boarded patients
- Poor areas for patient care
 - ED Corridors; dispersal of patients
- Acute Assessment Unit – paused regularly
- Elective programme cancellations high

This winter ...

- MUST improve Winter resilience
- Pace and confidence in improving delays?
- Safer care, better experience
- Fewer boarded patients
- Acute Assessment Unit working properly
- Elective programme running over winter

Opportunity ...

- Secured £750k capital: ***to improve elective care***
- Direction of travel:
 - reconfigure BGH built environment
 - **a single Ward space**
 - all “winter patients” and “winter staff” in one place
- Costs similar to last winter spend
 - no funds from IJB to support level of delays
- Need to relocate existing services & staff

Extra resilience

- Further benefits:
 - decant space for summer ward refurbishments
 - winter space for the future
- If delays reduce - > reduction in occupancy
- Supportive of direction? – > August Board