

## Borders NHS Board



Meeting Date: 2 April 2020

<b>Approved by:</b>	Carol Gillie, Director of Finance, Procurement, Estates & Facilities
<b>Author:</b>	Iris Bishop, Board Secretary
<b>FINANCE &amp; RESOURCES COMMITTEE UPDATE</b>	
<b>Purpose of Report:</b>	
<p>The purpose of this report is to brief the Board on any key issues within the Committee's remit, in order to provide assurance to the Board that those matters have been identified and are being addressed.</p>	
<b>Recommendations:</b>	
<p>The Board is asked to <b>note</b> the update from the Finance &amp; Resources Committee.</p>	
<b>Approval Pathways:</b>	
<p>This report has been prepared for the Board following the virtual Finance &amp; Resources Committee meeting held on 19 March 2020. This involved advance circulation of papers by email, collation of questions/comments from members of the Committee and then responses from executive directors. These responses were then circulated to members and the latter were asked to approve or not the reports for approval, or recommendation to the Board for approval. Papers for noting only were deemed to have been noted.</p> <p>The report is formulated by the Chair of the Committee for direct submission to the Board.</p>	
<b>Executive Summary:</b>	
<p>The Finance &amp; Resources Committee from the virtual meeting on 19 March 2020 would like to highlight the following to the Board:-</p> <p><b>NHS Borders Financial Turnaround Programme – Proposed Governance 2020/21:</b></p> <ul style="list-style-type: none"> <li>➤ The Committee approved the revised governance structure.</li> <li>➤ The revised governance procedures retained the programme board and steering group however altered the membership of them. The structure replaced 8 workstreams with 4 business units (BGH, Mental Health, P&amp;CS and Corporate), while retaining 4 workstreams (Income &amp; SLAs; Drugs; Productivity, Efficiency &amp; Demand; and Grip &amp; Control).</li> <li>➤ The structure removed the Clinical Alliance and the Area Partnership Forum sub group and replaced them with a reformed Clinical Executive Strategy Group and the existing Area Partnership Forum.</li> <li>➤ The revised governance procedures were developed in response to a request from business units for greater transparency and clarity and a desire to have greater ownership of their savings schemes.</li> <li>➤ Executive leadership would continue in the revised structure with the relevant</li> </ul>	

- Director accountable for their business unit.
- In approving the governance procedures the Committee was asked to delegate to the Turnaround Programme Board scope to make minor changes to the governance procedures without the need for further committee approval.
  - The Committee noted that the PMO Manager, Business Unit / Programme of Work Leads and Project leads (within each service) also have key responsibilities in relation to capturing and detailing risks.
  - The Committee noted that cost avoidance schemes would not be included and that was consistent with 2019/20 position.

**NHS Borders Financial Turnaround Programme – Progress Report:**

- The Committee noted the Board remained on course to deliver £7.1m recurring savings in 2019/20 t.

**NHS Borders Annual Operational Plan 2020/21:**

- The Committee considered the AOP and agreed to recommend to the NHS Borders Board that it formally approve the plan.

**Lease Arrangement for space in the BGH foyer with the Royal Voluntary Service (RVS):**

- The Committee approved the acceptance of a re-negotiated lease agreement for a 5 year period.

**Finance & Resources Committee Annual Report:**

- The Committee's Annual Report was approved and would form part of the Governance Statement within the Board's Annual Accounts.

**Impact of item/issues on:**

<b>Strategic Context</b>	Not Applicable
<b>Patient Safety/Clinical Impact</b>	As set out above
<b>Staffing/Workforce</b>	As set out above
<b>Finance/Resources</b>	As set out above
<b>Risk Implications</b>	As set out above
<b>Equality and Diversity</b>	Compliant
<b>Consultation</b>	Not Applicable
<b>Glossary</b>	NHS – National Health Service AOP – Annual Operational Plan PMO – Project Management Office RVS – Royal Voluntary Service