

Borders NHS Board



Meeting Date: 4 June 2020

Approved by:	June Smyth, Director of Strategic Change & Performance
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COVID-19 RE-MOBILISATION PLAN: NEXT PHASE OF NHS BORDERS RESPONSE (RECOVERY)	
Purpose of Report:	
<p>This report advises the Board that in response to a letter from John Connaghan, Interim Chief Executive, NHS Scotland dated 14th May 2020 that NHS Borders has submitted the first iteration of a Recovery Plan to Scottish Government on 25th May 2020.</p>	
Recommendations:	
<p>The Board is asked to note the process in developing the first iteration of NHS Borders COVID-19 Recovery Plan in response to the pandemic, which was submitted to the Scottish Government on 25th May 2020.</p>	
Approval Pathways:	
<p>The COVID-19 Recovery Plan Group (PRG) was established to co-ordinate the recovery response to the pandemic. The Recovery Plan has been developed in conjunction with the service recovery leads of each Clinical Board/Business Unit, Adult Social Care, Public Health and Partnership. The first iteration Recovery Plan was reviewed by the Board Executive Team before submission to the Scottish Government on 25th May 2020.</p>	
Executive Summary:	
<p>The virtual COVID-19 Recovery Plan Group (RPG) was set up on 23rd April 2020 to provide a system wide approach in the development of the Recovery Plan. The RPG's membership includes recovery leads from each Clinical Board/Business Unit, (Acute, Primary & Community Services, Mental Health, Learning Disabilities, and Corporate Services). The group also has membership from Adult Social Care, Public Health and Partnership.</p> <p>As a first step in establishing the key areas of a recovery plan a number of key questions were asked of the recovery leads, the questions were themed under the following headings:</p> <ul style="list-style-type: none"> • What should we do now to start the recovery process? • How do we provide health services while we continue to deal with the pandemic/lockdown? • What has been the impact of lockdown on our services? • What have we learned from the last month on how we provide services and how we 	

deal with major incidents?

- What has been the impact on our staff from the Pandemic and how do we support them to recover?

NHS Borders received a letter from John Connaghan, Interim Chief Executive, NHS Scotland on 14th May 2020 outlining the requirement for all health boards to develop a COVID-19 Recovery Plan, the first draft of which was to be submitted by 25th May 2020 to Scottish Government.

At the COVID-19 Pandemic Committee (Gold Command) on 21st May 2020 a set of assumptions, conditions, principles and high level constraints were agreed, as recommended by the RPG, and had previously been discussed and considered at the Board Executive Development Day (which included senior management attendance) held on 19th May 2020. These set the parameters for recovery from COVID-19 within NHS Borders which underpin the recovery plans being developed by services.

In addition to local discussions, recovery planning discussions across the East Region are also progressing involving Chief Executives, Medical Directors and the leads for COVID-19 Recovery.

The submitted Recovery Plans are now being assessed by the Scottish Government. NHS Borders awaits the government's response to their first iteration COVID-19 Recovery Plan which will help to ensure a robust recovery response to the pandemic whilst continuing to respond.

The Recovery Plan remains a working document and will be regularly updated. Work is now underway to develop a road map for recovery which will include key decision points. The plan is developing through a bottom up approach and will be system wide. The RPG will bring recommendations for decision to the COVID-19 Pandemic Committee (Gold Command) and ultimately the Board as required. A communications and engagement plan is also being developed to support the Recovery work.

Further updates on the Recovery Plan as it progresses will be brought to future Board meetings.

Impact of item/issues on:	
Strategic Context	All NHS Boards are required to develop a Recovery Plan to outline their response to the COVID-19 influenza pandemic.
Patient Safety/Clinical Impact	This will be assessed as part of the detailed recovery plan discussions currently underway.
Staffing/Workforce	This will be assessed as part of the detailed recovery plan discussions currently underway.
Finance/Resources	Work is underway to understand the financial impact of recovery but this is not yet complete.
Risk Implications	This will be assessed as part of the detailed recovery plan discussions currently underway.
Equality and Diversity	Given the urgent need to respond to COVID-19 the Recovery Plan has not been assessed to date. A Health Inequality Impact Assessment will be undertaken.
Consultation	The Local Recovery Plan has been developed in

	conjunction with Clinical/Service Leads and Managers across the organisation and has been reviewed by the Board Executive Team.
Glossary	RPG – Recovery Planning Group