

NHS Borders Infection Prevention and Control Team

Summary of Key Highlights During 2011/12

Achieved Scottish Government HEAT target rate of a Clostridium difficile infection rate lower than 0.39 cases per 1000 total occupied bed days.

Continued compliance with national MRSA screening requirements.

Development of a robust Infection Control Work Plan.

Spread of best practice across all clinical boards including establishment of Mental Health and Primary Care 'HEI' Groups.

Maintained all infection surveillance activities including all mandatory surveillance requirements; Surgical Site Infection (SSI). Rates for NHS Borders have consistently remained well within the nationally recognised limits of tolerance.

The Infection Control Team was strengthened with the appointment of an Infection Control Facilitator. NHS Borders also successfully appointed to the vacant posts of Consultant Microbiologist and Infection Control Manager.

Continued to support the Board with improvements in compliance with the Healthcare Improvement Scotland (HIS) HAI Standards.

Production of this report, complies with Standard 3.b.1, NHS Quality Improvement Scotland HAI Infection Control Standards March 2008.

Workplan & Activity During 2010/11

During 2010/11 the main focus of the Infection Control Team (ICT) was in the following areas:

- Surveillance
- Development and review of policies
- Infection control audits
- Training & education
- Clostridium difficile
- Staphylococcus aureus bacteraemia (SAB)
- Infection Control Practice in Care Homes
- Public Involvement

The final status report of performance against the Work Plan is attached at Appendix A. By the end of March 2011, 93% of the Work Plan had been completed. All outstanding actions were transferred to the 2011/12 Work Plan.

Challenges Experienced

During 2010, there was an increase in the incidence of *Staphylococcus aureus* bacteraemia (SAB). NHS Borders did not achieve the Scottish Government Health improvement Efficiency Access Treatment (HEAT) target of a 15% reduction in the incidence of SABs by 31st March 2011. Significant work was progressed and by 31st March 2011, the incidence of these infections had started to reduce.

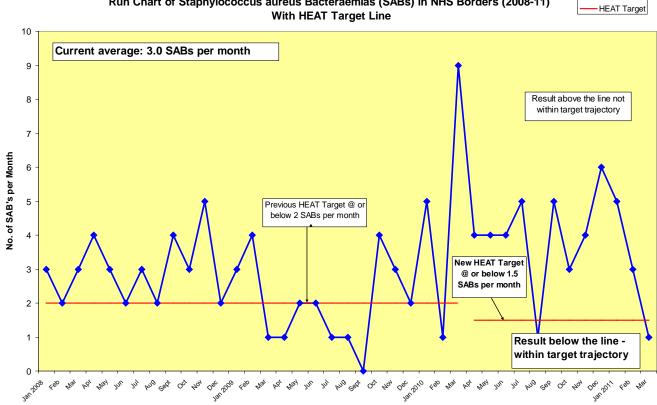
Performance Against HEAT Targets

NHS Borders achieved the HEAT target to reduce *Clostridium difficile* Infection (CDI) by 50% by 31st March 2011.

NHS Borders did not achieve the HEAT target to reduce the incidence of *Staphylococcus aureus* Bacteraemia (SAB) by 15% by 31st March 2011. NHS Borders target to achieve was a maximum of 19 *Staphylococcus aureus* Bacteraemia (SAB) cases between 1st April 2010 and 31st March 2011. During this period, NHS Borders had a total of 45 SAB cases.

The following graphs show the monthly incidence of infection against these two HEAT targets.

Figure 1 Staph. aureus Bacteraemia HEAT Target



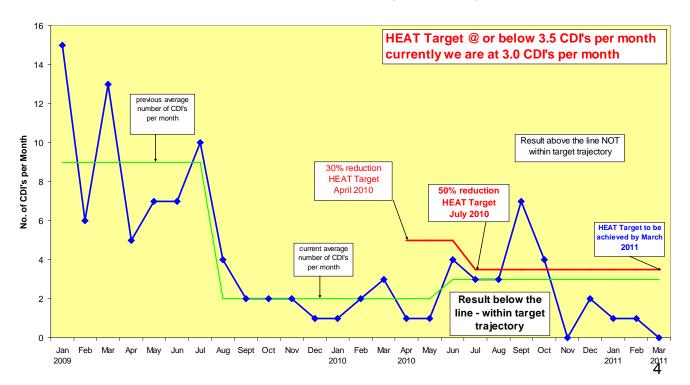
Run Chart of Staphylococcus aureus Bacteraemias (SABs) in NHS Borders (2008-11) With HEAT Target Line

No. SABs

Figure 2 Clostridium difficile infection (CDI) HEAT target

HEAT Target (>65 years) to be achieved Apr 2010 - Mar 2011

Run Chart of CDI's in NHS Borders (Jan 09 - to date)



Hand Hygiene Activity

A Prevention of *Staphylococcus aureus* Bacteraemia Group (PSAB) was established reporting directly to the Board Executive Team (BET). This Group implemented a range of targeted measures during 2010/11 to reduce the risk to patients of developing a SAB.

A detailed SAB Work Plan including a responsible officer and a clear deadline against each action was developed. This programme of work took account of expert advice sought from Health Protection Scotland, Quality Improvement Scotland and the Scottish Patient Safety Programme, with the PSAB Group continuing to monitor progress against this plan.

Every SAB case is subject to a rigorous Root Cause Analysis (RCA) which includes a feedback process to the clinicians caring for the patient. Any actions identified through this process are added to the overall SAB Work Plan.

Based on the RCA findings, the PSAB Group established five work streams targeted to improving systems and processes relating to the following areas:

- Data gathering, analysis and feedback
- Peripheral Vascular Cannulae (PVC)
- o Hickman lines
- o Urinary catheters
- o Venepuncture and blood cultures
- o Wound care

The most common cause of SAB is associated with urinary catheters. A patient-held record has been developed and is currently being testing in a number of locations. This brings together best practice guidance from across the United Kingdom in relation to catheter insertion and maintenance as well as improving communication across clinical boards and with patients and carers. Policy development, review of training and implementation of nurse led catheter removal are ongoing workstreams.

Hand Hygiene

Good hand hygiene is a priority to help reduce the potential risk of Healthcare Associated Infection (HAI).

As the table below (produced by Health Protection Scotland) shows, in the final hand hygiene audit conducted during 2010/11, NHS Borders achieved an overall compliance of 94%.

In addition to the bi-monthly national audits, staff from each clinical area, conduct monthly audits to assess compliance with hand hygiene. The information is collated by Clinical Governance Support Team. Any drop in compliance is recorded and the Infection Control Nurse Specialist, Hand Hygiene Coordinator and relevant Managers are informed.

Figure 3 National Hand Hygiene Audit results published by Health Protection Scotland (May 2011)

	10th E	3i-monthly	audit period (%)	11th B	i-monthl	y audit period (%)	12th E	Bi-monthl	y audit period (%)	13th B	i-month	ly audit period (%)
NHS board	20 Sept - 1 Oct 2010			22 Nov – 3 Dec 2010		24 Jan – 4 Feb 2011			21 Mar – 1 Apr 2011			
	Opps Obs*	Opps Taken**	% (Cl)	Opps Obs	Opps Taken	% (CI)	Opps Obs	Opps Taken	% (CI)	Opps Obs	Opps Taken	% (Cl)
Scottish Ambulance Service	300	285	95% (93%, 97%)	200	190	95% (92%, 98%)	300	284	95% (92%, 98%)	300	288	96% (94%, 98%)
NHS Western Isles	300	286	95% (93%, 97%)	300	291	97% (95%, 99%)	300	281	94% (91%, 97%)	300	280	93% (90%, 96%)
NHS Tayside	300	282	94% (91%, 97%)	300	274	91% (88%, 94%)	300	280	93% (90%, 96%)	300	275	92% (89%, 95%)
NHS Shetland	300	297	99% (98%, 100%)	300	298	99% (98%, 100%)	300	298	99% (98%, 100%)	300	295	98% (97%, 99%)
NHS Orkney	300	296	99% (98%, 100%)	300	298	99% (98%, 100%)	300	298	99% (98%, 100%)	300	298	99% (98%, 100%)
NHS Lothian	300	288	96% (94%, 98%)	300	285	95% (93%, 97%)	300	279	93% (90%, 96%)	300	285	95% (93%, 97%)
NHS Lanarkshire	300	280	93% (90%, 96%)	300	285	95% (93%, 97%)	300	281	94% (91%, 97%)	300	271	90% (87%, 93%)
NHS Highland	300	290	97% (95%, 99%)	300	286	95% (93%, 97%)	300	296	99% (98%, 100%)	300	293	98% (96%, 100%)
NHS Greater Glasgow & Clyde	300	280	93% (90%, 96%)	300	278	93% (90%, 96%)	300	284	95% (92%, 98%)	300	279	93% (90%, 96%)
NHS Grampian	300	285	95% (93%, 97%)	300	293	98% (96%, 100%)	300	290	97% (95%, 99%)	300	290	97% (95%, 99%)
NHS Forth Valley	300	288	96% (94%, 98%)	300	291	97% (95%, 99%)	300	291	97% (95%, 99%)	300	289	96% (94%, 98%)
NHS Fife	300	291	97% (95%, 99%)	300	293	98% (96%, 100%)	300	292	97% (95%, 99%)	300	289	96% (94%, 98%)
NHS Dumfries & Galloway	300	289	96% (94%, 98%)	300	289	96% (94%, 98%)	300	291	97% (95%, 99%)	300	293	98% (96%, 100%)
NHS Borders	300	290	97% (95%, 99%)	300	287	96% (94%, 98%)	300	263	88% (84%, 92%)	300	281	94% (91%, 97%)
NHS Ayrshire & Arran	300	289	96% (94%, 98%)	300	289	96% (94%, 98%)	300	288	96% (94%, 98%)	300	294	98% (96%, 100%)
National Waiting Times Centre	300	289	96% (94%, 98%)	300	292	97% (95%, 99%)	300	287	96% (94%, 98%)	300	293	98% (96%, 100%)

*Opps Obs = opportunities observed *Opps Taken = opportunities taken

Monitoring Outbreaks

During 2010/11 there were one outbreak of confirmed Norovirus which started on 28th May 2010 and finished 30th June 2010. During the outbreak period, a number of wards in Borders General Hospital and Kelso Hospital were closed with a total of 32 patients affected.

During these outbreaks, no significant adverse clinical affects were either reported to the Infection Control Team, or found by the Infection Control Team.

Infection Surveillance

From 2007, all NHS Boards were required to implement mandatory surveillance of inpatient Surgical Site Infections (SSI) for hip arthroplasty's and caesarean sections.

Hip Arthroplasty & Hemi-arthroplasty SSI Surveillance

238 hip arthroplasty & hemi-arthroplasty operations were undertaken with 1 surgical site infection (0.4%) recorded. The superficial surgical site infection occurred post discharge with the patient being readmitted due to the SSI.

Caesarean Section SSI Surveillance

253 caesarean sections were undertaken, with 2 superficial infections (0.8%) recorded, which was detected post discharge, using the Clinisys Lab centre in conjunction with our surveillance system. There were no deep incisional or organ space SSIs detected.

Clostridium difficile Surveillance

Increasing national rates of *Clostridium difficile* in healthcare settings prompted the introduction of a mandatory national surveillance programme for Scotland in 2006. All NHS laboratories are required to report all cases of *Clostridium difficile* infection (CDI), from mild diarrhoea to severe cases in patients aged 15 and over. The national definition of CDI adopted by Health protection Scotland is "someone in whose stool *C.difficile toxin has been identified at the same time as they have experienced diarrhoea not attributable to any other cause, or from cases of whose stool <i>C. difficile has been cultured at the same time as they have been diagnosed with pseudomembranous colitis"*.

During 2010/11, there were a total of **38** patients with CDI. **1** patient died with *Clostridium difficile* infection, colitis, or CDI recorded on their Death certificate.

The BGH had a total of **28** patients with CDI of which **18** patients were 65 years or older and **10** patients younger than 65 years. In the Community, which includes Community hospitals, nursing homes and GP's, **10** patients were diagnosed with CDI.

Audit, Policies and Procedures

In addition to regular environmental cleanliness monitoring by an Infection Control Nurse with the General Services Manager, the Infection Control Team also conducted an audit of NHS Borders overall compliance with the sharps policy, compliance with the Peripheral Venous Catheter (PVC) bundle and an audit focussed on practice and facilities within the Laundry Department.

In addition, ward staff started a programme of infection control audits from June 2010. Audit compliance and scores were monitored and reviewed by the Infection Control Team and reported through Board committees.

Cleaning Monitoring Results

The Monitoring Framework for NHS Scotland National Cleaning Services Specification and Estates HAI Issues was published January 2010 and replaces the Monitoring Framework for NHS Scotland National Cleaning Specifications Version 2 April 2009. The performance target within the Framework is to achieve 90% in all areas. Health Facilities Scotland issue quarterly reports on monitoring results for Scotland as a whole. The local NHS Borders monitoring results are detailed below.

Hospital	Value items monitored	Value of items passed	Percentage
Community locations	73439	70641	96.2%
BGH	147669	144386	97.8%

The overall figures are robust however there were minor slippages in specific areas. To ensure transparency, results for individual areas are published on the General Services site of the intranet and in 2010/11 these have started to be regularly posted on notice boards outside clinical areas together with other HAI information.

Peer/Public reviews took place throughout the year in line with the Framework criteria.

Policy Updates

During 2010/11 every Infection Control Policy has been reviewed.

Education & Training

Throughout the year, the following training & education programmes have been ongoing including:

- Induction for all disciplines and grades of staff
- Induction for medical staff
- CME sessions for medical and other disciplines of staff
- Clinical update for all disciplines of staff

In addition, members of the Infection Control Team regularly input into education sessions with other staff groups including:

- Student Nurses
- Dental Staff
- Physiotherapy Staff

NHS Borders also developed and implemented an e-learning module for Infection Control for all staff to complete. By the end of March 2011 over 2200 staff had completed this training.

Infection Control Practice in Care Homes

A number of developments within Care Homes in the Borders have been aimed at reducing infection rates. Reducing outbreaks and reducing hospital admission. A Borders wide Care Home Network has been established and a full work plan developed. Workstreams include Antimicrobial prescribing and stewardship, symptom management/hospital admission, policy development, uniforms and hand hygiene, audit development and waste management.

Public Involvement

Regular scheduled peer review cleanliness monitoring continued with public representation during 2010/11.

NHS Borders has a well established HEI Group which include public representation.

During 2010/11 a member of public was recruited to join the Infection Control Committee.

Public involvement volunteers conducted hand hygiene demonstrations in Health Centres across NHS Borders. Practice Managers supported the establishment of temporary hand hygiene stands in the Practice waiting area where the volunteers demonstrated good hand washing technique, and discussed with member of public the importance of hand hygiene.

The Infection Control e-group continued to contribute to policy development during 2010/11.

Looking Forward

The Infection Control Team will continue to support and enhance the hand hygiene campaign further, including the organisation's zero tolerance approach to poor hand hygiene practice.

The Infection Control Team will continue to support the extended MRSA screening programme for NHS Borders.

The Infection Control Team will develop an Infection Control audit programme.

The Infection Control Team will continue to provide Education and Training: access to training or information will be improved, applicable to all disciplines of staff.

The Infection Control Team will continue to provide and enhance support to ward staff with the prevention and management of *Clostridium difficile* Infection [CDI] and *Staphylococcus aureus* Bacteraemia (SAB).

Acknowledgements

This report was compiled with contributions from:

Infection Control:

Mr Sam Whiting Mr Adam Wood Mrs Judith Machell Mrs Judith Purves Mrs Susan Taylor **General Services:** Mrs Jane Gething

2011/12 Infection Prevention and Control Work Plan



This Infection Control Work-plan is intended to guide the Infection Control activities of NHS Borders through 2011/12 for all Health Care Facilities under the remit of the Infection Prevention & Control Team (IPCT).

Strategic Context

The vision of NHS Borders is...

- Health is improving
- Healthcare is safe
- Healthcare is high quality & best value

A core value of NHS Borders is that quality is at the heart of all we do. This is reflected in the Corporate Objective to always put patient safety first

The purpose of the Infection Prevention & Control Team is to contribute to safe, high quality healthcare through effective, reliable prevention and control of infection. Although Infection Control are a small team working within a large organisation, this is achieved by engaging with the enthusiasm of colleagues working in all areas and at all levels across NHS Borders as well as engaging with patients, visitors and the wider public. This approach is consistent with the NHS Healthcare Improvement Scotland (HIS) HAI Standards which clearly state that "Infection Control is everybody's business"

Infection control activities are underpinned by a wide international evidence base as well as National and Scottish standards, targets and monitoring arrangements. The Scottish Government Health Directorate has established clear targets for all Boards in Scotland to reduce infection rates.

This Plan brings together the Scotland wide initiatives of the HAI Task Force, Code of Practice, recommendations from recent outbreak reports, and the NHS Healthcare Improvement Scotland standards together with local initiatives. On an ongoing basis this plan is reviewed and updated to take account of learning following Healthcare Environment Inspectorate (HEI) reports. Specific actions relating to antimicrobial prescribing are detailed separately in the Work Plan of the Antimicrobial Management Team. The Communication Plan separately details how the Infection Prevention & Control Team communicates on a formal and informal basis with other colleagues, departments, national organisations and the public.

This 2011/12 Work plan is ambitious, especially given one of the key themes, of maintaining high visibility of the team in clinical areas. Incident and outbreak management is a core function of the IPCT and is managed as an absolute priority. Incidents are unpredictable in time and duration and may impact on the delivery of the Work-plan.

Infection Prevention & Control Team - Mission...

"Reducing the risk of infection to patients, visitors and staff and ensuring that infections and outbreaks are effectively managed and controlled."

Infection Prevention & Control Team - Responsibilities

Sam Whiting – Infection Control Manager; Responsible for management processes and risk assessment relating to infection control, medical devices decontamination and cleaning services

Edward James - Infection Control Doctor; Lead clinician for the Infection Prevention and Control Service

Adam Wood - Senior Infection Control Nurse; Lead Nurse for the Infection Prevention and Control Service, Designated HAI Education Lead

Susan Taylor - Infection Control Nurse; Providing specialist advice for NHS Borders

Mark Clark - Community Infection Control Nurse; Providing infection control advice to the independent sector

Judith Machell - Surveillance Coordinator; Lead for all infection surveillance

Judith Hedges - Local Health Board Hand Hygiene Coordinator; NHS Borders hand hygiene lead

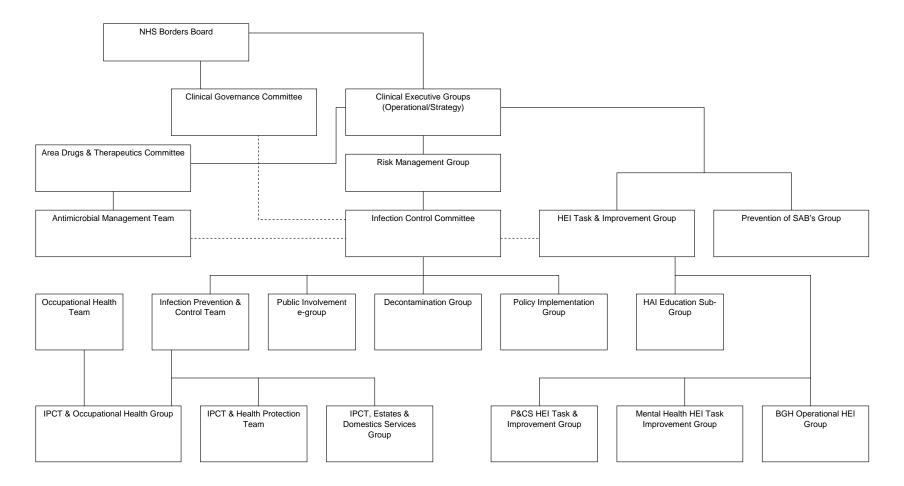
Lynsey Forsyth - Infection Control Facilitator; Supporting the development of infection prevention and control

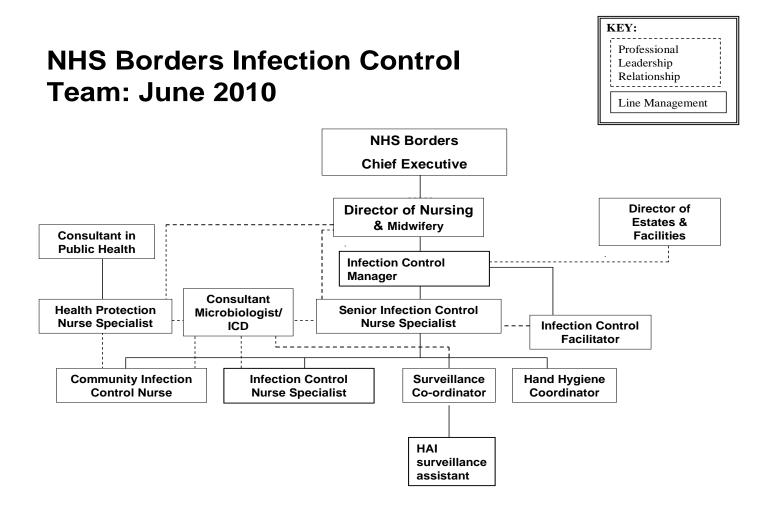
Carole Morgan - Infection Prevention & Control Team Secretary; Providing a complete secretarial and adminsistrative service to the Infection Prevention & Control Team

Daryl duBois - HAI Surveillance Assistant; Supporting infection surveillance including national mandatory Surgical Site Infection (SSI) surveillance

The Infection Prevention & Control Team provides infection control advice on a 24/7 basis and meets at least monthly to address operational issues.

Infection Control Reporting Structure





	Sheena Wright
Risk Management Gro	up Sam Whiting
	Sheena Wright
Clinical Governance Committ	ee Sam Whiting
Clinical Risk Management Gro	up Adam Wood
	Edward James
Antimicrobial Management Tea	Sam Whiting
	Edward James
HEI Task and Improvement Gro	Sam Whiting
	Edward James
Decontamination Group	Sam Whiting
Hospital management Gro	up Sam Whiting
Patient Safety Work Stream Grou	Judith Machell
Patient Salety Work Stream Grou	Susan Taylor
Mandatory Training Gro	up Adam Wood
National HAI Education Leads Gro	up Adam Wood
Cleanliness Champions Management Gro	up Adam Wood
Scottish Anitmicrobial Prescribing Group (SAP	G) Adam Wood
SAPG Education Sub-Gro	up Adam Wood
Infection Control Care Home Netwo	ork Mark Clark
Public Health Protection Gro	up Mark Clark
Scottish Antimicrobial Prescribing Gro	up Sam Whiting
Clinical Supplies Gro	up Adam Wood
HAI Education Gro	up Adam Wood
MRSA National Rollout Gro	Judith Machell
NIKSA National Kollout Gro	Peter Machell
Occupation health & Safety For	um Adam Wood
BGH Participation Gro	up Sam Whiting
Public Partnership Foru	um Sam Whiting
Public Invovlement 'e-grou	up' Adam Wood

Infection Control Representation on Committees and Groups

Consultation and Monitoring

This Work Plan is prepared and approved by the Infection Prevention & Control Team, Infection Control Committee and the Risk Management Board. The Work Plan is reviewed and amended as new national guidelines and local priorities are identified. Update reports on progress on the implementation of the Work Plan are presented to every meeting of the Infection Control Committee and at least annually to the Risk Management Board. Independent review, inspection and monitoring of infection control activities across the region is provided by the Healthcare Environment Inspectorate (HEI) within NHS Healthcare Improvement Scotland (NHS HIS).

Infection Control Work programme

Live status summary: 89% of actions due for completion actually completed 11% of actions currently overdue

Report Date: 05-04- 12

PROCESSES	Status as at 31st March 2012
Support the work of the Patient Safety Programme	Process Maintained
Managaing day to day case load of clinical and non-clinical infection control issues	Process not fully maintained during peak incidence of Norovirus
Providing clinical leadership on the management of outbreaks	Process Maintained
Maintaining effective infection surveillance including surgical site infection	Process Maintained
Delivering bespoke and scheduled infection control training to staff groups	Process Maintained
Bi-monthly reports to Board and regular updates to the Risk Management Board and other relevant committees	Process Maintained
Compile and distribute ward level infection surveillance data	Process Maintained
Conducting regular hand hygiene audits as part of the national campaign	Process Maintained
Maintain public involvement in infection and control activities	Process Maintained
Conduct inspections and audits of clinical areas	Process Maintained
Providing update reports for the Scottish Government on HAI as required	Process Maintained
Maintaining high visibility of the Infection Prevention & Control Team in clinical areas	Process Maintained

Theme	PROJECTS	Lead Officer	Deadline	Status	Comments / Critical Dependency
	Complete ADR and PDP for all staff	Sam Whiting	31-Dec-11	Complete	
Tean		Adam Wood	51-000-11	complete	
rolle	Review compliance with IPCT and PSAB Communications Plan	Sam Whiting	31-Jan-12	Complete	
* control	Review potential to extend use of the SSIRS Web tool	Sam Whiting	31-Jul-11	Complete	
ation®	Review Board compliance with HAI Standards	Sam Whiting	28-Feb-12	Complete	
orever	Review IPCT accommodation	Sam Whiting	20 Com 11	Complete	
Unerton Prevention &	Review IPCT accommodation	Adam Wood	30-Sep-11	Complete	
Info.	Migrate to shared drive including archiving old documents	Adam Wood	30-Jun-11	Complete	
	Review HAI risks and ensure robust ongoing process to assess and escallate risks	Sam Whiting	31-Jul-11	Complete	

				7		
	Hickman Line subgroup	Audit compliance with Hickman insertion guidelines	Judith Machell	31-Aug-11	Complete	
		Develop medic education package	Edward James	30-Sep-11	Complete	
	-	Evaluate cannulae extension pack	Libby Noble	31-Mar-13	Green	Deadline extended as this is incorporated in IV therapy project
	subgroup	Implement plan for PACs spread	Fiona Houston	30-Sep-11	Complete	
	subg	Review PVC trolley use and stock	Libby Noble	31-Aug-11	Complete	
	PVC s	Conduct regular PVC compliance audits	Sam Whiting	31-Mar-12	Complete	
	0_	Consider extending timescale for PVC removal after 72 hours	Edward James	31-Mar-12	Complete	
		Explore potential to implement training for all staff involved in phlebotomy and venepuncture	Libby Noble	31-Mar-12	Complete	
		Develop catheterisation policy	Alan McLaren Fiona Brewster	31-May-12	Green	Deadline extended to incorporate learning from HOUDINI initiative
			Alan McLaren			
		Deliver education to staff who catheterise	Fiona Brewster	31-Mar-12	Complete	
			Alan McLaren			
	2	Implement competency assessments and certificates	Fiona Brewster	31-Mar-12	Complete	
	pgroup	Review HPS urinary cather infection audit tool	Judith Machell	30-Nov-11	Complete	
	eter su	Review of evidence-based measures to reduce CAUTI	Edward James	31-Mar-12	Complete	
	ath	Monitor urinary catheter use by ward	Lynsey Forsyth	31-Oct-11	Complete	
			_jjj			
SAB	ary C		Mark Clark			Deadline extended to incorporate
SNB	Urinary Catheter subgroup	Implement patient-held record	Mark Clark Alan McLaren	30-Sep-12	Green	Deadline extended to incorporate learning from HOUDINI initiative
SHE	Urinary C		Mark Clark Alan McLaren Fiona Brewster			
3 ¹⁰	Urinary C		Mark Clark Alan McLaren Fiona Brewster Alan McLaren			
AND IN THE REAL PROPERTY OF TH	Urinary C	Implement patient-held record Review NES e-learning programme for catheter care	Mark Clark Alan McLaren Fiona Brewster Alan McLaren Fiona Brewster	30-Sep-12 31-Oct-11	Green Complete	learning from HOUDINI initiative
4 ⁹⁶	Urinary C	Implement patient-held record	Mark Clark Alan McLaren Fiona Brewster Alan McLaren Fiona Brewster Edward James	30-Sep-12 31-Oct-11 31-Mar-12	Green	learning from HOUDINI initiative
4 ⁹⁶	Urinary C	Implement patient-held record Review NES e-learning programme for catheter care	Mark Clark Alan McLaren Fiona Brewster Alan McLaren Fiona Brewster Edward James Alan McLaren	30-Sep-12 31-Oct-11	Green Complete	learning from HOUDINI initiative
4 ⁹		Implement patient-held record Revlew NES e-learning programme for catheter care Consider a process measure relating to urinary catheterisation	Mark Clark Alan McLaren Fiona Brewster Alan McLaren Fiona Brewster Edward James	30-Sep-12 31-Oct-11 31-Mar-12	Green Complete Complete	learning from HOUDINI Initiative
4 ⁹		Implement patient-held record Review NES e-learning programme for catheter care Consider a process-measure relating to urinary catheterisation Develop and implement an audit tool for monitoring catheterisation practice	Mark Clark Alan McLaren Fiona Brewster Alan McLaren Fiona Brewster Edward-James Alan-McLaren Fiona-Brewster	30-Sep-12 31-Oct-11 31-Mar-12 31-Mar-12	Green Complete Complete Complete	learning from HOUDINI initiative Superceeded by HOUDINI initiative Superceeded by publication of
4 ⁹	Wound Management subgroup	Implement patient-held record Review NES e-learning programme for catheter care Consider a process measure relating to urinary catheterisation Develop and implement an audit tool for monitoring catheterisation practice Consider further measures with Wound Management Group	Mark Clark Alan McLaren Fiona Brewster Alan McLaren Fiona Brewster Edward James Alan McLaren Fiona Brewster Edward James	30-Sep-12 31-Oct-11 31-Mar-12 31-Mar-12 31-Mar-12	Green Complete Complete Complete Complete	learning from HOUDINI initiative Superceeded by HOUDINI initiative Superceeded by publication of
4 ⁹	Wound Management subgroup	Implement patient-held record Review NES e-learning programme for catheter care Consider a process measure relating to urinary catheterisation Develop and Implement an audit tool for monitoring catheterisation practice Consider further measures with Wound Management Group Develop wound care policy	Mark Clark Alan McLaren Fiona Brewster Alan McLaren Fiona Brewster Edward James Alan McLaren Fiona Brewster Edward James Edward James Edward James Elaine Peace	30-Sep-12 31-Oct-11 31-Mar-12 31-Mar-12 31-Mar-12 30-Sep-12	Green Complete Complete Complete Complete Green	learning from HOUDINI initiative Superceeded by HOUDINI initiative Superceeded by publication of
4 ⁹	Wound Management subgroup	Implement patient-held record Review NES e-learning programme for catheter care Consider a process measure relating to urinary catheterisation Develop and implement an audit tool for monitoring catheterisation practice Consider further measures with Wound Management Group Develop wound care policy Review feedback of contaminated samples by ward	Mark Clark Alan McLaren Fiona Brewster Alan McLaren Fiona Brewster Edward James Alan MeLaren Fiona-Brewster Edward James Elaine Peace Edward James	30-Sep-12 31-Oct-11 31-Mar-12 31-Mar-12 31-Mar-12 30-Sep-12 30-Nov-11	Green Complete Complete Complete Complete Green Complete	learning from HOUDINI initiative Superceeded by HOUDINI initiative Superceeded by publication of
4 ⁹		Implement patient-held record Review NES e-learning programme for catheter care Consider a process measure relating to urinary catheterisation Develop and implement an audit tool for monitoring catheterisation practice Consider further measures with Wound Management Group Develop wound care policy Review feedback of contaminated samples by ward Review Blood Culture Policy	Mark Clark Alan McLaren Fiona Brewster Alan McLaren Fiona Brewster Edward James Alan McLaren Fiona Brewster Edward James Alan McLaren Fiona Brewster Edward James Edward James Edward James Elaine Peace Edward James Edward James Edward James	30-Sep-12 31-Oct-11 31-Mar-12 31-Mar-12 31-Mar-12 30-Sep-12 30-Nov-11 31-Jan-12	Green Complete Complete Complete Complete Complete Complete	learning from HOUDINI initiative Superceeded by HOUDINI initiative Superceeded by publication of
с ⁹	Wound Management subgroup	Implement patient-held record Revlew NES e-learning programme for catheter care Consider a process measure relating to urinary catheterisation Develop and Implement an audit tool for monitoring catheterisation practice Consider further measures with Wound Management Group Develop wound care policy Review feedback of contaminated samples by ward Review Blood Culture Policy Develop education package	Mark Clark Alan McLaren Fiona Brewster Alan McLaren Fiona Brewster Edward James Alan McLaren Fiona Brewster Edward James Alan McLaren Fiona Brewster Edward James Edward James Elaine Peace Edward James Edward James Edward James Edward James Edward James Edward James	30-Sep-12 31-Oct-11 31-Mar-12 31-Mar-12 31-Mar-12 30-Sep-12 30-Nov-11 31-Jan-12 28-Feb-12	Green Complete Complete Complete Complete Complete Complete Complete	learning from HOUDINI Initiative Superceeded by HOUDINI Initiative Superceeded by publication of national tool national tool
ц ^ф	Data Blood Culture Wound subgroup subgroup subgroup	Implement patient-held record Review NES e-learning programme for catheter care Consider a process-measure relating to urinary catheterisation Develop and implement an audit tool for monitoring catheterisation practice Consider further measures with Wound Management Group Develop wound care policy Review feedback of contaminated samples by ward Review Blood Culture Policy Develop education package Implement national standardised definition for contaminated samples	Mark Clark Alan McLaren Fiona Brewster Alan McLaren Fiona Brewster Edward James Alan McLaren Fiona Brewster Edward James Edward James Elaine Peace Edward James Edward James	30-Sep-12 31-Oct-11 31-Mar-12 31-Mar-12 31-Mar-12 30-Sep-12 30-Nov-11 31-Jan-12 28-Feb-12 30-Nov-13	Green Complete Complete Complete Complete Complete Complete Complete Complete	learning from HOUDINI Initiative Superceeded by HOUDINI Initiative Superceeded by publication of national tool national tool
ц. С	Blood Culture Wound subgroup subgroup	Implement patient-held record Review NES e-learning programme for catheter care Consider a process-measure relating to urinary catheterisation Develop and implement an audit tool for monitoring catheterisation practice Consider further measures with Wound Management Group Develop wound care policy Review feedback of contaminated samples by ward Review Blood Culture Policy Develop education package Implement national standardised definition for contaminated samples	Mark Clark Alan McLaren Fiona Brewster Alan McLaren Fiona Brewster Edward-James Alan McLaren Fiona Brewster Edward-James Alan McLaren Fiona-Brewster Edward James Elaine Peace Edward James Edward James Edward James Edward James Edward James Edward James Edward James	30-Sep-12 31-Oct-11 31-Mar-12 31-Mar-12 31-Mar-12 30-Sep-12 30-Nov-11 31-Jan-12 28-Feb-12 30-Nov-13	Green Complete Complete Complete Complete Complete Complete Complete Complete	learning from HOUDINI Initiative Superceeded by HOUDINI Initiative Superceeded by publication of national tool national tool

	Develop a carbapenemase containment plan (including identifying isolation areas, criteria for ward closure / re		n		1
	opening, process for screening contacts)	Edward James	30-Sep-11	Complete	
	Ensure Board and Executive make it a high priority to minimise carbapenemase spread, and are supportive of all prevention and eradication measures	Sheena Wright	31-May-11	Complete	
6	Optimise and review laboratory methods to detect producers	Terry Fairbairn	31-May-11	Complete	
Cabosenese Produces	Develop an effective decontamination strategy for equipment. Employ dedicated or single use equipment where decontamination is impractical	Adam Wood	30-Sep-11	Complete	
enemase	Implement national guidance on surveillance and management of Carbepenamases	Edward James	31-Mar-12	Complete	Awaiting guidance from Healthcare Improvement Scotland
Carbab.	run awareness and training campaign for medical and nursing staff	Adam Wood Edward James	31-May-12	Green	Nurses education has commenced. Medics commences in April 2012
	Screen high risk patients on admission	Mairi Pollock	31-Dec-12	Green	Revised docummentation tested and consulted. Feedback currently being considered prior to printing and rollout
	Implement isolation strategy at triage / admission for high-risk paitents	Mairi Pollock	31-Dec-12	Green	of final version
	Review CDI policy in the light of the N.Ireland report	Adam Wood	31-Oct-11	Complete	
	Ward staff to record in patient notes when patient with alert organism cannot be isolated	Mairi Pollock	31-Dec-12	Green	Linked to roll-out of new nursing assessment form
	Review use of CDI bundle	Adam Wood	31-Oct-11	Complete	
	Develop and implement CDI RCA process	Edward James	31-Jul-12	Green	Currently testing new SAB RCA process using ICNet
adle	Complete N.Ireland CDI report gap analysis	Sam Whiting	31-Jul-11	Complete	process using remet
matthe	Develop process for monitoring all patient movement	Sam Whiting	31-Dec-11	Complete	
Closifidum afficie	Review national guidance relating to patient movement	Sam Whiting	31-Mar-13	Green	Awaiting national guidance from HPS
C C	Consider routine reporting of days between CDI deaths	Judith Machell	30-Jun-11	Complete	
	Review dress code policy	Sam Whiting	30-Jun-11	Complete	
	Review HPS CDI trigger tool	Adam Wood	31-Oct-11	Complete	
	Implement automated e-mail alerts through ICNet	Lynsey Forsyth	31-Jul-11	Complete	
	Review implications of new death certification policy once relaesed	Ross Cameron	31-Mar-12	Complete	Awaiting revised guidance from SGHD
	Develop a proposal for introducing sterile at point of use for Dental	Pauline Hogg	31-Dec-11	Red	Requesting support from BIST due to scale and implications of
	Develop a proposal for introducing sterile at point of use for Podiatry	Pamela Gordon	31-Dec-11	Red	project
	Consider testing or RO water suuply to washer disinfectors (dental)	Edward James Billy Hog/Adam Wood	31-Dec-11 30-Nov-11	Complete Complete	
Decontantiation	Review use of decontamination certificates and raise profile Review decontamination competency assessments for staff	Morag Henderson	31-Mar-12	Red	Staff competency reviews have commenced but not all are completed
ontami	Consider protein testing for ensoscopy	Morag Henderson	31-Dec-11	Red	update to follow
0°CC	Develop audit programme for endoscopy	Morag Henderson	31-Dec-11	Red	update to follow
	Implement CJD patient risk assessment	Sam Whiting	31-Mar-12	Red	Project Group is being established
	Implement national guidance for procurement of reusable and communal equipment	Sam Whiting/Adam Wood	31-Mar-13	Green	Awaiting revised guidance from National Procurement
	Review roles and responsibilities for decontamination of reusable medical equipment	Sam Whiting	31-Mar-13	Green	Awaiting revised guidance from Health Facilities Scotland
	All clinical staff to complete the Standard Precuations e-learning module	Calum Campbell (BET)	31-Mar-12	Complete	Compliance monitored through performance scorecards
	Review training relating to cleaning and decontamination	Adam Wood	31-Mar-13	Green	Awaiting training programe from NHS Education Scotland
allon	Review national framework for HAI education	Adam Wood	31-Mar-12	Complete	Superceeded by NHS Borders participation in national development in HAL training
Educat	Enhance data provision on the intranet	Lynsey Forsyth	28-Feb-12	Complete	
	Develop quality assurance process for HAI education	Adam Wood	31-Jan-12	Complete	
		Edward James	01 5011 12	complete	-
	Clarify staff infection Control mandatory training requirements	Adam Wood	31-Mar-12	Red	Full review has commenced. Further consultation and

		Mark Clark			Γ
		Judith Hedges			
	Deliver infection control audit programme	Judith Machell	31-Mar-12	Complete	
		Daryl DuBois			
AUGH	Develop and implement process to celebrate success	Sheena Wright	30-Jun-11	Complete	
•	Consider audit of compliance with ice machine maintenance	Sam Whiting	31-Mar-12	Complete	
	Implement standardised audit action and implementation review and escallation process	Sam Whiting	31-Aug-11	Complete	
	Implement national audit tool for hand hygiene compliance and technique	Judith Hedges	31-Mar-13	Green	Awaiting guidance from Health Protection Scotland
	Review infection control element of proposed nursing documentation	Adam Wood	30-Jun-11	Complete	
	Consider re-classifying "Policies" as "Guidance" or "Protocols"	Adam Wood	31-Mar-12	Complete	
	Implement revised national MRSA screening process	Judith Machell	31-Mar-12	Complete	
	Update MRSA policy with revised screening and decolonisation process	Edward James	31-Jul-12	Green	Deadine revised as awaiting result from pilot study
	Review process for HAI death certification, communication and review	Ross Cameron	31-Mar-12	Complete	
- E	Review Infection Control element of Adult Unitary Patient Record	Adam Wood	30-Sep-11	Complete	
udelit	Produce an Admission Assessment and action algorithm	Adam Wood	31-Dec-11	Complete	Superceed by NHS Borders RAT for
Polices & guidelines	Implement national guidance on surveillance and management of PVL	Edward James	31-Mar-13	Green	Awaiting guidance from Health Protection Scotland
A QIT	Implement national infection prevention and control guidance	Adam Wood	31-Mar-13	Green	Awaiting guidance from Health Protection Scotland
	review national standard operating procedures for laboratory testing	Peter Machell	31-Mar-13	Green	Awaiting guidance from Health Protection Scotland
	Review measures for application of Standard and Transmission precautions	Adam Wood	31-Mar-13	Green	Awaiting guidance from Health Protection Scotland
	Provide hand hygiene guidance in non hospital settings	Judith Hedges	31-Mar-12	Complete	Awaiting guidance from Health Protection Scotland
	Audit-patients receiving HAI-information leaflets	Sam Whiting	31-Mar-12	Complete	Superceed by NHS Borders RAT for
ament	Implement infection updates using TV screens	Sam Whiting	31-Mar-12	Complete	
WWOW2	Enhance data provision on the internet	Lynsey Forsyth	31-Mar-12	Complete	
Pape Industrial	Review infection control data displayed in clinical areas	Judith Machell	31-Mar-12	Complete	
•	Update PPF and BGH Groups in relation to new MRSA screening process	Sam Whiting	30-Sep-11	Complete	
	Develop "days between" surveillance graphs	Lynsey Forsyth	31-Jul-11	Complete	
	Develop ESBL surveillance	Judith Machell	30-Sep-11	Complete	
	Develop surveillance for new MRSA	Judith Machell	31-Aug-11	Complete	
	Develop VRE surveillance	Judith Machell	30-Sep-11	Complete	
	Develop Carbapenemese surveillance	Judith Machell	30-Sep-11	Complete	
	Develop hospital acquired bacteraemia surveillance	Judith Machell	31-Dec-11	Complete	
	Review and implement national trigger tools	Sam Whiting	31-Mar-12	Red	Awaiting ICNet functionality
	Conduct historic review of re-admission rates	Sam Whiting	31-Mar-12	Complete	
mance	Introduce monthly psuedomonas surveillance on all clinical samples	Judith Machell	31-Mar-12	Complete	
Suvellance	Implement national endoscope and surgical instrument incident surveillance	Sam Whiting	31-Mar-13	Green	Awaiting guidance from Health Protection Scotland
	Consider implementing national invasive device surveillance in Renal Unit	Sam Whiting	31-Mar-12	Red	
	Combine AMT and infection data	Anne Duguid	31-Jan-12	Complete	
		Sam Whiting			
	Conduct national HAI point prevalence survey	Anne Duguid	30-Nov-11	Complete	Awaiting guidance and training from
		Judith Machell	00110111	Somploto	Health Protection Scotland
	Implement national pressure ulcer infection surveillance	Judith Machell	31-Mar-12	Complete	Superceeded by CQI work
	Create blood culture database including the routine surveillance of contaminated blood samples				

	S	BGH - Renal Unit	Adam Wood	31-Mar-12	Complete	
	mise					
	prei	BGH - Ward 14	Adam Wood	31-Mar-12	Complete	
	u s	Ward 11 / Stroke / Margaret Kerr	Adam Wood	31-Mar-13	Green	
	/ice	BGH - A&E	Adam Wood	31-Mar-13	Green	
	lopn	Haylodge - Day services	Adam Wood	31-Mar-12	Complete	
	control advice or developments	Lauder Health Centre	Adam Wood	31-Mar-13	Green	
	00 L	The Briggs (flooring)	Adam Wood	31-Mar-13	Green	
ment	sctio	Jedburgh Health Centre	Adam Wood	31-May-12	Green	Work nearing completion
(nuito).	Infe	Roxburgh Street	Adam Wood	31-Mar-13	Green	Linked to reprovision of SAS base
prenties Entroment	Implement revi	ised national cleaning standards	Jane Gething	31-Mar-13	Green	Awaiting revised specification from Health Facilities Scotland
۹,	Implement Dor	mestic Monitoring Tool	Jane Gething	31-Mar-13	Green	Awaiting revised specification from Health Facilities Scotland
	Implement revi	ised HAI SCRIBE tool	Gary Arkley	31-Mar-13	Green	Awaiting revised guidance from Health Facilities Scotland
	Implement nation	onal guidance for terminal cleaning	Jane Gething	31-Mar-13	Green	Awaiting revised specification from Health Facilities Scotland
	Implement star	ndardised system for cleaning patient care equipment	Jane Gething	31-Mar-13	Green	Awaiting revised specification from Health Facilities Scotland
6	Develop care w	vork Work Plan	Mark Clark	30-Sep-11	Complete	
Home	Maintain care h	nome network	Mark Clark	31-Mar-12	Complete	Transferred to 2012/13 processes
cate Hones	Review and imp	plement national guidance and tools relating to Care Homes	Mark Clark	31-Mar-12	Complete	Awaiting guidance from Health Protection Scotland

Completion Status:- Complete = Action completed

Green	= On target for completion by specified date
Amber	= Concern - Deadline within 50 days
Red	= Action not completed within specified timescale